ACTIVITIES & RESULTS 2019 - 2020

By

Alexander J. Ott

Executive Director, American Pecan Council





AS AN FMO, OUR PRIORITY IS TO ENGAGE IN MARKETING ACTIVITIES TO GROW CONSUMER DEMAND FOR AMERICAN PECANS

FIVE CRITICAL ARES OF FOCUS FOR FMO

Marketing & promotion of product

Providing statistics & baseline data

Conducting research

Publishing standards of product

Setting **compliance** standards for industry

ACTIVITIES NOT PROVIDED BY FMO

- × Lobbying
- × Buying / selling product
- × Setting prices
- × Setting tariffs



First 18 Months – Getting Office Up & Going

Three Years of Programs

APC Approved, Board Seated Office Established, Interim Staff Hired, Organization Begins Forms, and Assessment Collection APC gets budget and selects marketing company.
Permanent Executive
Director Selected and staff hires begin. Marketing efforts begin. Compliance audits and adoption of programs policies and procedures.

Strategic Plan completed. UES signed. Marketing, data collection, education on programs, full programs begin. Committees established. Staff hired. First Pecan Congress held. Current market programs in swing. Data collection and first round of audits.
Compliance items begin.
Expansion of marketing, industry relations, grades & standards, Pecan Congress.
Results being realized.
Elections to be held.

Continuing to build on programs. Referendum. Data, marketing, compliance, continue.

2016-2017

2017 - 2018

2018 - 2019

2019 - 2020

2020 - 2021

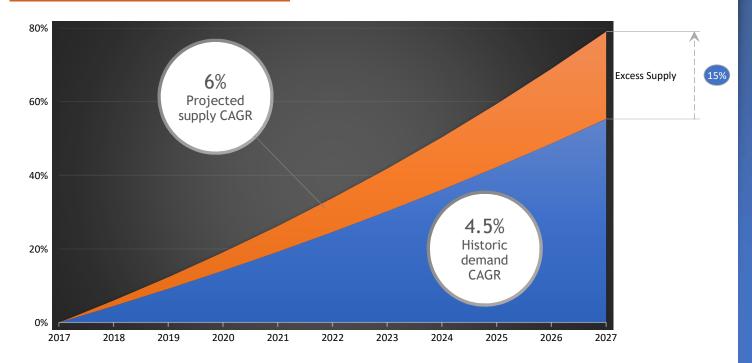


Context: At current rates, global pecan supply will exceed demand by 15% in ten years

Growth of global market supply and demand (steady-state forecast)

% of base value

Illustrative; excludes impact of price changes



Source: USDA FAS/GATS; USDA NASS/ERS; SIAP-SAGARPA; Comenuez; SAPPA; Industry Interviews; Stakeholder survey; INC Statistical Yearbook Forecasting does not account for cyclical nature of crop, or loss of production capacity due to Hurricane Michael; should be viewed as approximation

Key Takeaways:

- 15% forecasted excess supply within 10 years
- Supply growing 33% faster than demand under current projections
- Conservative estimate of gap between supply and demand; 20% of global demand growth driven by Chinese market

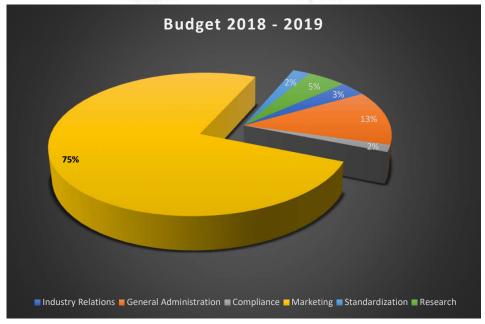
Growing demand requires marketing to end consumer to generate pull throughout the entire value chain



Our vision is to link what we promote to consumers' choice for American Pecans at point of sale



- Marketing Activities
 - Weber Shandwick
 - Digital Magnet/I Heart Radio
 - Nielsen Data
 - Learfield
 - Eat Well Global
 - Health Research
 - Influencers
 - Chef's Summit



























APC Marketing Update

 First Quarter Review



Marketing Strategy Recap for 19/20

Over 75¢ of each industry \$1 is invested in marketing.

REFOCUS:



- Public and Media Focus only
- Amplified Campaigns
- Healthy Snacking
- Reinvest Resources Elsewhere

REPURPOSE:









- Move Activities
- Inhouse
- Advertise Regionally
- Nutritional Alignment
- Regional Approach

REVIEW:











- Manage marketing through measurement
- Inhouse tools to check the checker
- Focus on TOMA, Impressions (digital views) and Lift



This One Pie is All You Need at the Thanksgiving Table This Year!







THIS PIE IS AN ENTIRE THANKSGIVING MEAL IN ONE, SO THERE'S NO NEED TO COOK THIS YEAR

Dinner (and dessert) is served



American Pecan Council teams up with Four & Twenty Blackbirds for all-in-one Thanksgiving feast pie

"The American Pecan Council, a new trade group, is harnessing this history, a sleek website with recipes from food influencers, and the nutritional benefits of pecans—anti-oxidants, fiber, protein, essential minerals, unsaturated fat—to make this nut one of the country's next hot ingredients."



Why pecans might be America's next trending food

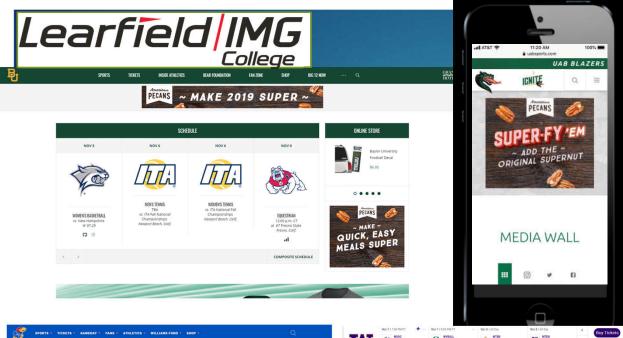
Medium

Your Holiday Meal Dreams Just Came True — Can you handle the Pecan ThanksEverything Pie? Taste of Home delish

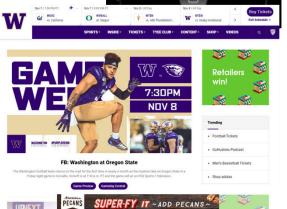
This Gorgeous Pie Is Your Favorite Thanksgiving Dish in Each Slice



ThanksEverything: Reviews Galore for our Highest Rated Campaign To-Date



No. 3 Kansas upended by No. 4 Duke, 68-66





1st Quarter Digital Campaign

Targeted placement on NCAA athletic sites Including powerhouse conferences SEC, ACC, Big 12 and the Pac 12.

- Guaranteed 16,000,000 digital views. 25-45 year old nutritionally conscious mothers with above average income
- Actual views totaled MORE than 25,000,000





Eat Well Global



Philadelphia, PA | October 26–29



Leslie J. Bonci, RD, CSSD, Nutrition Consultant for the Kansas City Chiefs



Dietetic Practice Group (DPG)



Educational Sessions



APC Nutrition Ambassador Chef Abbie Gellman MS RD CDN

Focus Areas: Culinary training/education to HPs, recipe development

Opportunity to bridge pecan's culinary application with the pecans' sustainability story: "The more you can say: 'tastes good,' good for the planet,' good for the body' the better"





Sponsorship of Exercise Educational Group

Focus Areas: High Energy, Pecans provide Consistent Energy with a Slow Burn rate.



Building a Network of Pecan Influencers in the Health & Nutrition Space

12+ Market Omni Channel Advertising Campaign



Atlanta/GA

Baltimore

Boston

Denver

DC

El Paso

Philadelphia

Portland

Salt Lake City

Seattle

Tucson

Tulsa





Broadcast Radio



Targeted Audio



Targeted Social Video



OTT TV Commercials



Targeted Digital Display



Over 4200 Radio Commercials
Over 2700 Television Commercials
Amplified Audio and Banner Ads

Omni Channel Advertising Creative

American
PECANS
THE ORIGINAL SUPERNUT

Amplified Targeted Display:





Social Influence:



OTT TV Commercial:



Targeted Audio:



:15 October Brand Message



:15 November Brand Message



:15 December Brand Message



:15 January Brand Message



:05 Brand Message

Over 4200 Radio Commercials
Over 2700 Television Commercials
Amplified Audio and Banner Ads



Measuring Success utilizing 3rd Party Analytics













Marketing Management & Measurement

THE DELIVERY & ENGAGEMENT





113.9M Total Views Delivered

With 2 months left to go!

> FROM 75 TO over 700 visits

> > per day!



89K Total Clicks to APC Website from iHM Clickable Assets.



18.5k Total Web Sessions attributed to Radio



971 K Total Social Post Engagements

Resonates with Consumers.

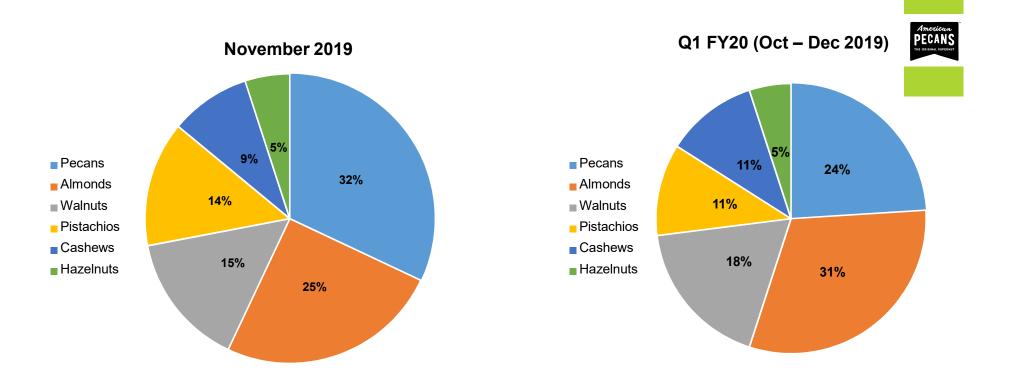


87.8% Video Completion Rate



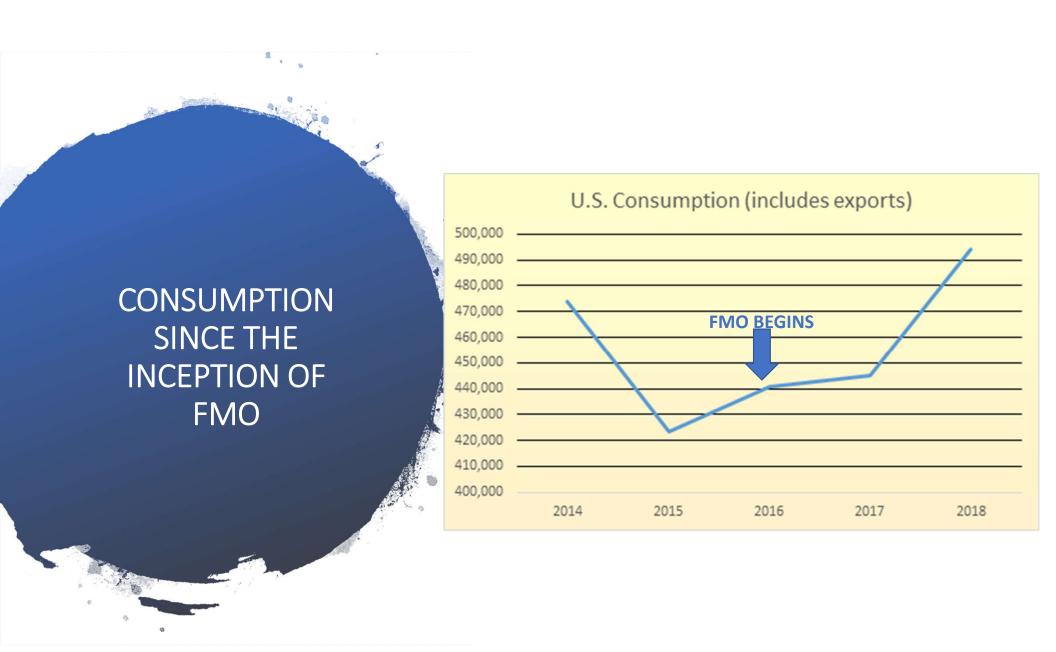


....and counting! With 2 flights remaining in our current campaign, to be deployed in February and March 2020.



Pecan Share of Voice

Last year we retained a 19% SOV
Over 200 Million Digital Views in the 1st Quarter Alone!



MARKETING ACTIVITIES & RESULTS

ACTIVITIES

- 1) Consumption up 33.5% one year
- 2) Consumption since FMO up 12.5%
- 3) Awareness
- 4) 2019 2020 Exports Up
- 5) Pecans on Menus
- 6) Website Traffic
- 7) Total Views
- 8) Social Media Engagements

RESULTS















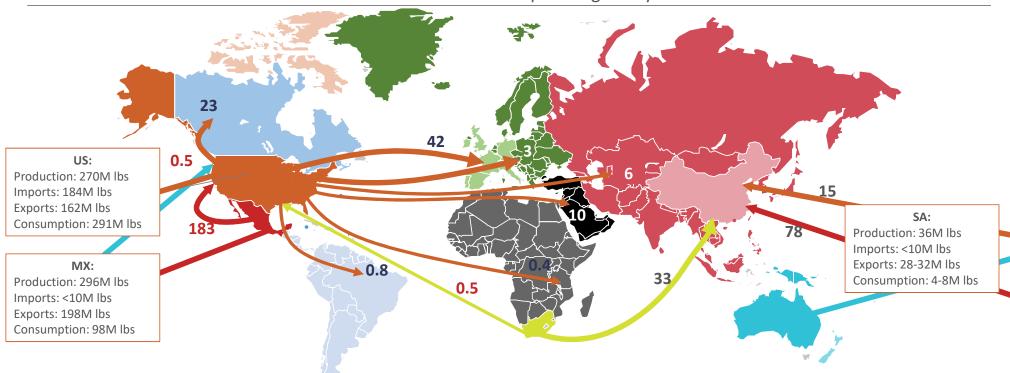


SEEING POSITIVE RESULTS FOR THE INDUSTRY ON ALL KEY METRICS

18 MONTHS

<u>Trade</u>: Current global trade flows are mainly driven by US and Mexico...





As more global production online, boosting demand domestically and internationally becomes top priority; Today's major exporters have an opportunity to shape future landscape

1. Millions of pounds, in-shell basis; 2014-2017 average trade flows Source: USDA FAS/GATS; USDA NASS/ERS; SIAP-SAGARPA; Comenuez; SAPPA; Industry Interviews; BCG Analysis

COORDINATING GLOBAL MARKET ACTIVITIES

ACTIVITIES

- Contributed \$2 million to USPGC for International Activities and staff
- Signed Unified Strategy for Future International Funding
- APC leading on MAP Activities
- Gathering Global Data
- International Nut Congress Panelists
- APC Being Recognized Internationally
- Research on Top Priority Markets for US
- Coordinating International Marketing Activities With Other US Organizations
- EMP for India
- Coordinating Activities with USPGC China, SE Asia, Korea
- Leading Market Development in EU
- Data & Statistics on All Exports (and imports)

RESULTS

- 1) Clear Vision Clear Markets
 - 1) Limited Resources
 - 2) Targeted Markets
 - 3) Positive Results
- 2) Export Data
- 3) TOTAL 2019 2020 Exports



- 4) EMP \$
- 5) Data on International Consumers

ESTABLISHING PECANS INTERNATIONAL MARKETS

NEXT UP

Industry Challenges

- Price
- Mexico
- China

APC SOLUTIONS

- 1. Continue to Promote, Market, Drive Demand, Increase Awareness
- 2. Look At Opportunities to Share Costs for Activities
- 3. Continue to Develop China Market; Develop Current and Top Markets Identified to Reduce The Reliance of China

